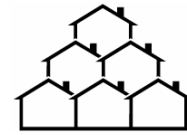


# Affordable Housing Institute

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David A. Smith, Founder

## AHI's Exchange Series “Lucky You: Dealing with Legacy Inventory” Thursday, May 7, 2009 - 11:45am to 1:30pm

Housing and urban development properties, as we all know, endure for decades and take years in their creation. Yet municipal governments and mayors come and go, often halfway through the development cycle for an important civic project or comprehensive renewal or redesign plan. Every city thus has some inventory of legacy projects - long since completed and operating, or early in their operations, or even partway through a painful and protracted development-approval process. Some properties and even some subsidy or financing schemes are simply discarded if they are in early stages while others, including housing inventory, can end up left in limbo.

Meanwhile, appointed public servants are expected to deal with the past - whether or not they favored the property, it exists and is part of the city - and plan the future developments. Therein lies the tension: How should one deal with the housing inventory that is passed from one local administration to the next? What are the challenges?

Hear two committed public servants compare and contrast their respective experiences.

### Global South

**Maria Tereza Diniz Dos Santos**, is a key executive within Sao Paulo's Municipal Housing Secretariat (Sehab), which also oversees Sao Paulo's inventory of previous and current slum redevelopment projects, including the Guarapiranga and Cingapura developments throughout the city. As a Program Coordinator for the transformation of Paraisópolis, Sao Paulo's second largest *favela*, with over 80,000 residents, she manages an investment of R\$ 350 million in partnership with state and federal government.

### Global North

**Mark Maloney**, has spent more than 35 years in startups and change management through community economic development, as an entrepreneur (founder of a successful property management company), director of the Boston Redevelopment Authority (BRA) from 2000 through 2006, and currently focusing on international economic development. In all of these roles he has presided over or been involved in major and complex projects – each involving legacy properties and challenges that involve questions of how much of the past we should preserve.

Hosted by/at

**The Affordable Housing Institute (AHI)**  
38 Chauncy Street, Suite 600, Boston, MA 02111

*Light luncheon will be provided*

**Event is Free. Register online at**

**[www.affordablehousinginstitute.org/exchange.php](http://www.affordablehousinginstitute.org/exchange.php)**  
**or call Janaki Blum at 617 502 5916**

AHI's *Exchange Series* is a periodic series of dialogues which brings together one expert from the global south and one from the global north to discuss a common theme, with the view of exploring what principles are universal across nations and environments. The Exchange Series engages as participants a diverse group of industry leaders, academic experts, and students from the global *north* and global *south*. The series will explore some of the most challenging urban housing, finance and infrastructure issues facing the world's cities.

AHI's Exchange Series is made possible through a grant from the *Bill & Melinda Gates Foundation*.